

## NEWSLETTER - Nº 16

### NOVEMBER 2019

## EDITORIAL

Boasting vast experience in its field, **Quaternaire Portugal** is engaged in a proactive, continuous reflection upon land use issues in transition zones (e.g. sea coasts and riverbanks) and the need to establish land management regimes focused on promoting efficient use of resources and delivering more desirable environmental outcomes, such as to ensure sustainable development.

From previous special plans to current land use programmes, the land development challenges presently faced require a new set of skills and technical approaches focused on long-term sustainability. In this sense, new variables must be considered – namely climate change and ecosystem services, amongst others – in order to ensure that land management regimes effectively benefit the local communities, an aspect closely linked to land value.

In addition to integrating and seeking to fulfil the collective view of dwellers, as will result from an extensive discussion of issues of public interest and the efficient use of relevant national resources, land management regimes, individually defined and suited to the needs of each region, must be effectively implemented through dedicated state policies, adequate legislation and appropriate funding.

From this perspective, the programmes currently under development, based on strategies specifically designed to maximise land value, minimise risks and meet local needs and interests, represent not only a goal to be achieved through the establishment of balanced state policies, but also a priority for the next EU funding period (2021-2027).

The Board

## **QUATENAIRE PORTUGAL ACTIVITY**

### **ECONOMIC AND SOCIAL DEVELOPMENT**

#### **CESAREDAS PLATEAU THEMED ROUTE DESIGN AND IMPLEMENTATION STUDY**

Developed for the West Inter-municipal Community, the Cesaredas Plateau Themed Route Design and Implementation Study seeks to improve an area shared by the Lourinhã, Óbidos, Peniche and Bombarral municipalities.

The project involves the implementation of three tourist routes that will contribute to promote tourism in the West of Portugal.

The new routes are expected to draw visitors to the region and promote its natural landscape, history and culture, in an effort to turn the Plateau into a well-known regional attraction and boost tourism in this area.

The first stage of the study involved an analysis of existing assets and infrastructures at the Plateau. The second stage entailed the definition of adequate themes and their possible interpretation, followed by circuit design, planning of required operations and definition of a communications plan.



Cesaredas Plateau landscape

#### **SOCIAL OUTCOMES OF THE PETROCHEMICAL, CHEMICAL INDUSTRY AND REFINING CLUSTER**



Estarreja Industrial Estate

In an effort to define strategies and initiatives aimed at improving relationships and building trust between the Estarreja and Sines industrial estates and the local communities, including dwellers, administrative bodies and social institutions, the Portuguese Association of Chemistry commissioned a study on the social outcomes of the industrial activities involved.

Quatenaire Portugal, in partnership with Spirituc – Investigação Aplicada, was selected to conduct this study, which includes a data collection plan for the two aforementioned areas. The plan produced involved the collection of quantitative data (through population, school and company employee surveys) and qualitative data (panel discussions and interviews with administrative entities, associations and local media).

The study, whose results will be presented by the end of the year, involves an analysis of the effects of the two industrial estates on natural ecosystems, the environment, the socioeconomic conjuncture, infrastructures and institutions, as perceived by the individuals and entities involved.

## **MOZAMBIQUE GEOGRAPHIC INFORMATION SYSTEM DEVELOPMENT PROGRAMME – BUSINESS PLAN**

The Mozambican Ministry of Transports and Communications has recently developed, together with a group of partners, an online Interinstitutional Platform – the Mozambican Geographic Information System Network (*Rede Nacional do Sistema de Informação Geográfica – RNSIG*) – for the purpose of making geographic information (interactive data and maps) and land management tools and applications available to government institutions, the private sector, NGOs and the general public.

The RNSIG is hosted by the Geographic Information System Development Programme, which has been implemented under the scope of the National Statistics and Data for Development Programme for the following purposes: (i) defining and implementing a Mozambican Geographic Information Data Infrastructure Strategy aimed at increasing the capacity of the existing geographic information system; (ii) promoting the acquisition of adequate skills in all sectors in order to foster the use of geographic information tools in the formulation of land use policies; programme design; planning, monitoring and evaluation of activities; and provision of support to evidence-based decision-making processes; and (iii) strengthening the institutional land management framework by improving leadership and ensuring effective governance.

In this context, the consortium Mundi Consulting / **Quaternaire Portugal** have developed the 2019-2023 Business Plan, which aims to ensure the viability and sustainability of the GIS development programme. The first stage of the project involved a diagnosis, on which a subsequent proposal was based. The proposal presented included a portfolio of products to be developed and the respective business model, as well as a list of critical factors identified and strategic goals to be achieved within the next 5 years.

The project also involved the creation of institutional model scenarios and their implications in terms of governance, organisational models and human resource requirements.

## **TECHNICAL SUPPORT PROVIDED TO CCDR-NORTH WITH THE PREPARATION OF NORTH 2030**

The technical support provided to the Presidency of the Northern Regional Coordination and Development Commission (*Presidência da Comissão de Coordenação e Desenvolvimento Regional do Norte – CCDRN*) included a reflection on the challenges currently faced by the region, as the first steps are being taken in the long path to completion of the Portugal 2030 Programme and the new 2021-2027 Operational Programme for the Northern Region.

The activities performed by **Quaternaire Portugal** are not intended to replace the diagnostic activities to be conducted by CCDRN services in order to define a regional strategy.

They provide the Presidency and the region with an interpretation of the challenges and structural constraints that must be addressed if the North is to forego its paradoxical status. In fact, the North is currently the Portuguese region with the lowest productivity ratios and income per capita, despite contributing the most to boosting Portuguese exports.

The analysis involved the identification of the most promising assets in the region and the opportunities for improvement already defined in EU and Portuguese guidelines for the next funding period (2021-2027), which may bring significant benefits to the least developed Portuguese regions. The review presented also includes the comments made by regional stakeholders concerning the preparation of the new planning period.

## PROMOTION OF THE ALTO TÂMEGA COMMUNITY-BASED LOCAL DEVELOPMENT STRATEGY

The Alto Tâmega community-based local development (CBLD) strategy, led by the Regional Development Association for the Alto Tâmega Region (ADRAT), is a cooperative regional strategy focused not only on the achievement of specific goals (development and diversification of the local economy) but also on fostering the region's value and sustainability on an institutional level.

In this sense, the implementation of the CBLD strategy will be supported by a promotional programme that will involve a series of informative sessions, skill-building workshops and motivational sessions focused on encouraging the development of projects aligned with the strategy.

The 2019-2020 ADRAT Meetings, which will take place until July 2020, include 10 monthly sessions dedicated to different themes. The sessions organised involve the presentation of practical cases, policy guidelines and expert opinions, based on a model designed and organised by ADRAT in partnership with **Quaternaire Portugal**. The first two Meetings were dedicated to “New Trends in Agriculture” and “Short Chains and Local Markets”. The November session will be themed after “The Environment and Ecosystem Services”.



Event poster

## REVISITING INTEGRATED LOCAL DEVELOPMENT STRATEGIES FOR CENTRAL ALENTEJO AND THE CÁVADO VALLEY

The 2021-2027 planning period will be marked by changes in European policy guidelines, namely the Cohesion Policy, and focus on a European and Portuguese socioeconomic context patently different from that experienced in the current period, on which the Portugal 2020 programme was based.

Regions and institutions will need to review their development strategies and update their course of action in order to better adjust to the new reality and ensure they will be able to successfully meet current and future challenges.

The review of integrated local development strategies is already underway in what concerns NUTS III and Inter-municipal Communities/Metropolitan Areas. The goal of this review is to establish a basis for defining the state policy framework for the next decade. **Quaternaire Portugal** is collaborating with the Inter-municipal Communities in Central Alentejo and the Cávado Valley through participative processes for strategy evaluation and updating.

The Central Alentejo Inter-municipal Council has already approved strategic guidelines for 2021-27. Regarding the Cávado Valley, this process is expected to continue until the end of November.



## **EVALUATION STUDY AND PROPOSAL FOR REHABILITATION OF THE OLD PORTO WATER RESERVOIR – FOZ DO SOUSA STATION**



Foz do Sousa Station

**Quaternaire Portugal** designed an evaluation study and produced a proposal for rehabilitation of the former Foz do Sousa Station for water supply company Águas do Douro e Paiva, S.A. The building, which is currently vacant, has been classified as a Heritage Site, as its history is linked to the origins of the Porto water supply system.

The rehabilitation proposal includes a series of possible scenarios for building a Knowledge and Innovation Centre at the premises, focused on the water-energy nexus.

With the help and support of expert consultants, **Quaternaire Portugal** conducted a thorough analysis of the project, within the national and international contexts, which included benchmarking analysis, with a view to gaining in-depth knowledge of structures and programmes focused on the water-energy nexus.

## **TERRITORY**

### **DETAILED PLAN FOR THE ODIVELAS HISTORIC CENTRE**

Produced by Quaternaire Portugal, the Detailed Plan for the Odivelas Historic Centre encompasses an area of approximately 21ha. The city's historic centre features the St Dinis Monastery, classified as a national monument, and other landmarks, namely the Music Gardens, the Municipal Library and the Council Hall.

The Plan was developed as a basis for defining a detailed regulatory framework that would ensure the adequate rehabilitation and protection of cultural heritage.

On the other hand, suitable measures for revitalising public spaces, optimising mobility and boosting the local economy were also defined. The change of function of a significant part of the area involved, formerly managed by the Odivelas Institute, posed a challenge to Plan developers.

The Plan was publicly discussed in August and September of the current year. Efforts are currently underway to produce the final version, which will be submitted to the Odivelas Municipal Council for approval.



Historic centre buildings in Odivelas

## **URBAN RENEWAL SITE DELIMITATION IN SÃO MAMEDE DE INFESTA**

**Quaternaire Portugal** is assisting MatosinhosHabit, EM – Matosinhos Municipal Housing Company – with the delimitation of an Urban Renewal Site in the city of São Mamede de Infesta, in accordance with the urban renewal legislation in effect.

The Matosinhos Municipality has been working towards implementing a municipal urban renewal strategy based on the definition of priority sites. These efforts have been successfully backed, both by the private sector (rehabilitation of buildings) and the state (revitalisation of public spaces and renewal of urban facilities and infrastructures). The municipality has already delimited three Urban Renewal Sites – Matosinhos, Leça da Palmeira and South Matosinhos – and approved the respective Strategic Programmes, developed by **Quaternaire Portugal**.

São Mamede de Infesta is currently seen both as a starting point for extending urban renewal efforts to other urban areas within the council, and as a priority, owing to the many issues affecting the area in question and the potential opportunities already envisaged. The study is expected to be completed by the end of the year.



Study site delimitation

## **PORTO SANTO COASTLINE MANAGEMENT PROGRAMME**

The Porto Santo Coastline Management Programme (*Programa para a Orla Costeira do Porto Santo – POCPS*) is currently at the final preparation stage. Discussion is expected to start this year.

The POCPS is particularly important to Porto Santo, as most trade and economic activities are based on the island's coastal strip. A relevant heritage site, the Porto Santo Beach is also key to sustaining the island's economy.

Therefore, the biggest challenge faced by the POCPS is to ensure that the coastline is adequately protected and managed, taking current risks and pressures into account. In this context, the POCPS has defined 5 strategic goals: (i) to ensure that resources, the landscape and the natural and cultural heritage are suitably protected and managed; (ii) to prevent and reduce coastal risks; minimise environmental, social and economic impact; and reduce vulnerability to climate change; (iii) to foster land uses and activities in the coastline and to promote beaches as an important natural, social and economic resource; (iv) to promote the sustainable coastline development through a prospective, dynamic, progressive approach, in order to boost the region's competitiveness and productivity, thus fostering the creation of wealth and employment opportunities; and (v) to ensure that adequate regional management policies and practices are integrated into a suitably monitored governance framework.

## REVIEW OF THE FÁTIMA URBAN DEVELOPMENT PLAN



Fátima's urban landscape

**Quaternaire Portugal** started the second review of the Fátima Urban Development Plan in 2019. Since 1995, this plan has set guidelines for the urban development of Fátima, a sanctuary city of high religious and symbolic value for the Catholic world.

This review poses a few challenges to Plan developers, as the land use plans currently in effect need to be adjusted in order to take into account the substantial reduction of the urban perimeter imposed by the new version of the Ourém Municipal Master Plan, which was altered for the purpose of ensuring alignment with the changes effected to the legal framework in 2014/2015.

On the other hand, the review conducted by Quaternaire Portugal focused on the need to improve the urban development plan by rendering it more flexible and better suited to current land use and development perspectives, while simultaneously fostering the adoption of measures aimed at improving the quality of life of urban dwellers, all without forgetting the city's status as a pilgrimage site and tourist destination.

Characterisation studies have already been completed. The team is currently working on the plan proposal. The review of the Fátima Urban Development Plan is expected to be finalised in 2020.

## CRESTUMA-LEVER SPECIAL PUBLIC WATER RESERVOIR PROGRAMME

After the Baixo Sabor Special Public Water Reservoir Programme, already under development, this is the second special public water reservoir programme produced by **Quaternaire Portugal** for EDP Produção.

The Crestuma-Lever Special Public Water Reservoir Programme started to be developed in 2019, more than one decade after the Land Use Plan also developed by **Quaternaire Portugal** for this reservoir came into effect. The task at hand is to adjust the special programme to new special plan requirements, such as to ensure alignment with the changes to the legal framework effected in 2014/2015. Moreover, the special programme seeks to update the solutions specified in the plan, taking into account the region's current socioeconomic conjuncture.



Urban occupancy on the shoreline

The purpose of the special programme is to define regimes that will effectively safeguard existing natural resources, particularly water resources, thus setting adequate guidelines for managing the water reservoir and the surrounding area, and ensuring cooperation between the competent entities involved.

#### **FONTE DOS FRADES ESTATE RURAL DEVELOPMENT PLAN**

**Quatenaire Portugal** is currently developing a Rural Development Plan (RDP) for the Fonte dos Frades Estate, a rural estate located in the Beja Council with an area of approximately 630 hectares that hosts an agro-industrial unit.

The RDP, which is being developed under the terms of a planning agreement, signed between the Municipality and De Prado Portugal SA, seeks to create the necessary conditions for ensuring the continuity and economic viability of the agro-industrial unit.

The main goal is to develop a solution that will allow the primary transformation operations currently performed by the group and local farmers to be centralised at the Fonte dos Frades Estate.

The RDP, which is expected to be completed within 6 months, is currently at the plan proposal stage



View of the Estate's olive grove



## EVALUATION

### EVALUATION OF COMMUNITY-BASED LOCAL DEVELOPMENT STRATEGIES



Working session with rural development stakeholders

Community-based local development (CBLD) strategies represent a possible approach for using available funds for local development and economic diversification in specific regions, whether urban, rural or coastal, in the 2014-2020 period. Regarding rural areas, this type of strategies can be translated into innovative policies primarily based on the LEADER approach, a tried and tested model adopted within the scope of the European development policy framework.

The first CBLD evaluation was conducted in the first quarter of 2019, based on the implementation process and outcomes achieved up to 31 December 2018. **Quaternaire Portugal** conducted an interim evaluation of two rural CBLDs, in the Alto Tâmega (ADRAT) and Vale do Ave (Sol do Ave) regions.

One of the major conclusions drawn from the evaluations conducted: the standardised regulatory and financial model adopted for CBLDs in the Portugal 2020 programme, which aims to ensure uniformity on a national level, counterweighs the nature of the original model and the LEADER approach by imposing common guidelines on a process that should primarily reflect regional diversity.

### RIS3 STRATEGIC MONITORING IN ALENTEJO

The Strategic Monitoring of Research and Innovation Strategies for Smart Specialisation (RIS3) in the Alentejo Region involves the provision of technical support to the CCDR Alentejo with the design and implementation of an adequate RIS3 monitoring system, in order to ensure compliance with the regulatory requirements established by EU authorities for the purpose of guaranteeing that structural funds are effectively and efficiently used and that the ex-ante conditionalities regarded as necessary prerequisites for RIS3 implementation are in place.

Development of the monitoring system is currently at the initial stage, which involves the design and definition of tools to be used, as well as a preliminary analysis of RIS3 Alentejo implementation, including the respective operationalisation, identification of possible funding sources and qualitative analysis through consultation with regional stakeholders.

From a conceptual standpoint, the monitoring system design stage consists of a three-level process (implementation, first-level results and structural changes) where all levels need to be assessed against the four strategic goals set for RIS3 Alentejo, based on four indicators: (i) simple data extraction from the information system supporting the Alentejo Land Use Plan; (ii) specific data extraction, as well as required investment, time and resources for this purpose; (iii) context; (iv) qualitative data, to be obtained through enquiries and consultation with specific stakeholders.

The results obtained at this stage should provide guidance on how to better achieve the outcomes and goals defined in the strategy, namely to improve Regional Information System performance, increase focus on emergent areas, encourage cooperation between stakeholders, combine available resources and create competitive advantages.

## TRAINING AND EDUCATION SYSTEMS AND EXPERTISE

### CONSULTING SERVICES FOR 2019-2020 PROFESSIONAL COURSE PLANNING IN THE BEIRAS AND SERRA DA ESTRELA REGION

The main goal of the consulting services provided by **Quaternaire Portugal** was to provide assistance with the definition of adequate methods for improving the coherence and quality of professional courses in the Beiras and Serra da Estrela region and, more specifically, to collect, organise and share information to support the planning and coordination of 2019-2020 professional courses.

The methodology used in this consultancy project, based on the general principles defined in the National Intermediate Qualification Needs Forecasting System, involved the collection and analysis of statistical and documented data (qualitative and quantitative), by combining retrospective (current demographic, education and training data) and prospective approaches (identification of needs and demand, primarily through data collection in the field), and by consulting regional and local stakeholders.

### CREATION OF THE OLHÃO MUNICIPAL STRATEGIC EDUCATION PLAN

The Olhão Municipal Strategic Education Plan (MSEP) seeks to provide a series of guidelines for promoting education, training youths and adults, and fostering lifelong learning.



School classroom in Olhão

In this context, the MSEP seeks to improve ongoing and future project coherence, promote coordination with educational projects developed by educational establishment groups and facilitate the identification of priorities to be taken into account by the municipality and local stakeholders. The plan also focuses on the identification of opportunities for improvement and development of adequate resources and methodologies.

The two primary goals of the Plan are as follows:

- i) To support the municipality's efforts to ensure equal education opportunities for all and to propose solutions that will allow the municipality to respond to qualification, skill building and regional development challenges.
- ii) To create the necessary conditions for the establishment of an Education & Training Observatory in the Olhão Council, based on a strategic view of municipal education services, following the recent review of the Educational Charter.

**EDUCATION SYSTEM SUCCESS IN THE MIDDLE TAGUS: PROMOTION OF PROFESSIONAL EDUCATION AND THE EDUCATION STRATEGY**

This study, conducted by **Quaternaire Portugal**, seeks to define adequate strategies for improving the professional education system, as an alternative education/qualification route, in order to improve quality, foster coordination with the job market, promote equality and educational success, and help prevent early school leaving.

On the other hand, the study seeks to define suitable strategies for strengthening the role of the professional education system in transforming threats to social cohesion into opportunities for development. In fact, adequate education and training policies may help counteract threats such as demographic recession, namely through measures aimed at bridging the existing gap between the education system and the job market, while simultaneously fostering educational achievement.

In what regards anticipated intermediate qualification needs, the primary goal of the study is to support the continuous, sustained efforts of the Middle Tagus Inter-municipal Community to improve professional education in the region, based on strategic education and training guidelines set within the scope of a wider regional development strategy.

## **PARTICIPATION IN PUBLIC EVENTS**

### **PARTICIPATION IN THE MONITORIS3 TECHNICAL MEETING IN PORTUGAL**

As part of MONITORIS3, an innovative collaborative project supported by the Interreg Europe Programme, whose goals are to monitor and promote a series of Smart Specialisation Strategies whose implementation is currently underway in several European regions, **Quaternaire Portugal** consultants António Manuel Figueiredo and Mariana Aroso Rodrigues participated in a meeting that took place at the CCDR-N, on the 3rd October, entitled “Good Practices, Case Studies of Monitoring and Evaluation in Portugal”, where they presented and discussed a few results of ongoing study “RIS3 Strategy Implementation Monitoring in Portugal”. Additional information on the MONITORIS3 project is available on [Link](#)

### **PARTICIPATION IN THE ALTO TÂMEGA MULTIDISCIPLINARY TEAM MEETING**

**Quaternaire Portugal** consultants Mariana Aroso Rodrigues and Leonor Rocha were guest speakers at the Alto Tâmega Multidisciplinary Team Meeting, an event organised within the scope of the Integrated, Innovative Plan for Improving Academic Performance, which took place at the Eng. Luiz Coutinho Auditorium, Chaves, on the 25th October. Up to the present date, **Quaternaire Portugal** has developed a series of plans for improving academic performance in several Portuguese regions. In this context, company representatives presented the projects developed in the Alto Tâmega region. More information available on [Link](#)

### **PARTICIPATION IN THE SEMINAR “RECLAIM EUROPE: HOW TO BUILD EUROPE FROM ITS REGIONS?”**

On the 18th September, the Chairman of the Board of Directors of **Quaternaire Portugal**, Elisa Pérez Babo, delivered a talk on the EU framework and democracy in vulnerable regions at the Seminar “Reclaim Europe – a project for the participation of civil society in a common Europe”, which took place at the UTAD – University of Trás-os-Montes and Alto Douro, Vila Real.

During her talk, entitled “The EU framework and democracy in vulnerable regions”, Elisa Pérez Babo stressed a series of conditions and factors affecting development in the regions found to be most vulnerable in terms of civil society participation and adoption of regional policies, having finalised by identifying future challenges.

More information available on [Link](#)

### **PARTICIPATION IN THE 26TH CONGRESS OF THE PORTUGUESE ASSOCIATION FOR REGIONAL DEVELOPMENT (ASSOCIAÇÃO PORTUGUESA PARA O DESENVOLVIMENTO REGIONAL – APDR)**

António Manuel Figueiredo, consultant and Strategy & Innovation Manager at **Quaternaire Portugal**, participated as a keynote speaker and member of the opening panel in the 26th APDR Congress, which took place at the University of Aveiro, on the 4th July. Several issues were discussed during this congress, namely the need to define regional state policies and the associated challenges, as well as the role of (big) data, information and technologies in regional planning and development.

More information on [Link](#)

### **PARTICIPATION IN THE MEETING “SPARSELY POPULATED AREAS – CULTURAL, PHYSICAL AND DEMOGRAPHIC CHALLENGES”**

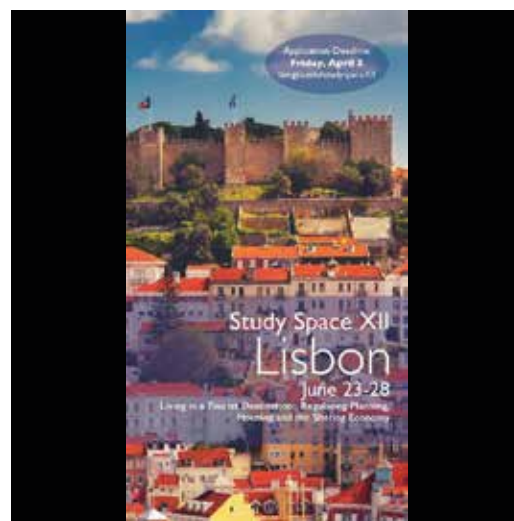
At the invitation of Rede Artéria, Elisa Pérez Babo, the Chairman of the Board of Directors of **Quaternaire Portugal**, participated in the meeting “Sparsely populated areas – cultural, physical and demographic challenges”, which took place at the Tábua Municipal Library, on the 18th July. The goal of this meeting was to invite participants to reflect upon issues that have been gaining momentum on local and national levels since the 2017 fires. Topics such as the need for decentralisation and major issues affecting sparsely populated areas were addressed. The importance of promoting and protecting the natural, cultural and physical heritage in these areas and the resilience shown by local communities were also discussed. In this context, Elisa Pérez Babo delivered a talk on the “Promotion of specific assets in sparsely populated areas”.



### **PARTICIPATION IN THE STUDY SPACE 2019 WEEK – LISBON**

The Study Space XII (Lisbon), an initiative jointly organised by the Georgia State University – College of Law and the University of Lisbon – ICJP/CIDP, took place on 23-28 June. Dedicated to “Living in a Tourist Destination – Regulating Planning, Housing and the Sharing Economy”, the event attracted an international audience, including participants from the United States, China, Singapore, Brazil, Spain, France, Austria, the United Kingdom, Poland and Portugal.

**Quatenaire Portugal** participated in a panel discussion entitled “Housing and Urban Rehabilitation in Lisbon”, where Artur Costa presented and discussed the main conclusions of a Study on New Dynamics in the Lisbon Historic Centre conducted for the Madalena, Santa Maria Maior and São Vicente Parish Councils. Artur Costa also debated the impact of this study on national and local policies designed to promote economic sustainability in areas affected by high tourist flows and pressure from the real estate market.



Event poster

### **PARTICIPATION IN A WORKSHOP ORGANISED TO PRESENT THE RESULTS OF THE STUDY “POOR ACADEMIC PERFORMANCE AND EARLY SCHOOL LEAVING – CONJUNCTURAL DIAGNOSIS IN CENTRAL ALENTEJO”**

A workshop organised to present the results of the study “Poor Academic Performance and Early School Leaving – Conjuncture Diagnosis in Central Alentejo” to municipalities, school groups and social institutions took place at CIMAC, on the 8th May. The primary goal of the study, which was conducted by **Quatenaire Portugal**, was to characterise poor academic performance and early school dropout in the 14 Councils from Central Alentejo, by identifying the respective causes and contexts, in order to promote municipal and inter-municipal courses of action that might contribute to preventing and minimising the issues at stake. Several entities were consulted for the purpose of this study, namely the educational community, supporting entities, municipalities, ARS Alentejo, DGESTE, Early Intervention Teams, the Regional Social Security Delegation, the Mission Structure of the National Programme for Promotion of Academic Success and several education experts. The study, which is expected to be completed by June 2021, was conducted under the scope of the Inter-municipal Programme for the Improvement of Academic Performance, an initiative co-funded by Alentejo 2020, Portugal 2020 and the European Social Fund. Study reports will soon be available on [Link](#).

### **PARTICIPATION IN THE IX CONGRESS ON COASTLINE PLANNING AND MANAGEMENT IN THE PALOPS**



Image of the event

**Quatenaire Portugal** Director Ana Barroco delivered two talks at the IX Congress on Coastline Planning and Management in the PALOPs, which took place at the University of Lisbon Engineering and Technology School (Instituto Superior Técnico), on 14-16 May: “Vulnerability/ risk and adaptation to climate change: the Porto Santo Coastline Programme Approach” and “Cape Verde Coastline Legislation: an Example of Good Practices”.

The first talk focused essentially on land use planning alternatives and risk minimisation regulations, particularly the solutions developed and adopted, on regional, legislative and interventional levels, to prevent and reduce risk and environmental, social and economic impact, as well as minimise the effect of climate change. The second talk focused on the methodology used to establish a legal framework for land use in the Cape Verde coastline, which was developed in close cooperation with an Inter-ministerial Work Group and widely discussed with all stakeholders.

More information on [Link](#)

**PARTICIPATION IN THE ALBUFEIRA REHABILITATION STRATEGY DIVULGATION AND CLARIFICATION SESSIONALBUFEIRA**

**Quaternaire Portugal** consultant Daniel Miranda participated in the Albufeira Rehabilitation Strategy Divulcation and Clarification Session, a public session organised by the Albufeira Municipal Council that took place on the 9th May. This session focused primarily on the ongoing Action Plan and available support and funds for ensuring an extensive involvement of public and private entities. **Quaternaire Portugal** assisted the municipality with the organisation of this session, as part of the consulting services provided to the Albufeira Municipal Council.

## **QUATERNAIRE PORTUGAL**

**Quaternaire Portugal** is a corporate society created in 1990 and working on the following fields of expertise: Evaluation; Culture; Employment, Competences and Vocational Training; Strategic planning; Spatial Planning; Urban Projects and Policies.

Our approach integrates the development of territories with the improvement of capabilities of private and public organisations. We aim to produce solutions that fit the specific needs of clients and to generate and diffuse pertinent strategic knowledge. In doing so, our multidisciplinary and increasingly qualified group of full time consultants regularly interacts with a network of high-skilled and well known national and international shareholders as well as with a regular and flexible group of external advisers in various fields of expertise.

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